

**ATP**  
Innovations  
in Testing  
Orlando, FL



**Challenge.  
Transform.  
Evolve.**



# Badges AND Certifications

Opportunities in all Credential Formats

# Speakers

- Russell W. Smith, Ph.D.
  - VP Assessment Services
- Tiffany Powell
  - Director, Trailhead Credentials | Salesforce
- Mac McConnachie
  - Sr. Director, Trailhead Credentials | Salesforce

# The Current Zeitgeist of IT Credentialing

zeit·geist

/ˈtsɪtˌɡɪst, ˈzɪtˌɡɪst/

*noun*

noun: **zeitgeist**

1. the defining spirit or mood of a particular period of history as shown by the ideas and beliefs of the time.

- Russell W. Smith, Ph.D.
- VP Assessment Services
- Alpine Testing Solutions

“We are living in  
the dinosaur age”

“Why do I need to take a long exam?  
Are there other ways you can assess  
my competency?”

“This is my  
grandparent’s  
exam”




# What are the biggest problems/challenges for IT certification?

- Security
- The user experience
- Value proposition
- Relevancy
- Agility
- Credibility

all in the face of  
**constant change**

# How is your program currently addressing or planning to address those problems?

- Security
  - The user experience
  - Value proposition
  - Relevancy
  - Agility
  - Credibility
- Constant refresh/republication
  -  Constant evaluation of the program
  - Rapid adjustments/decrease development time/innovations in development
  - Education/marketing/promotion

**We need to increase  
adaptability without  
sacrificing basic  
principles**



# How are those changes being communicated internally and externally?

Meetings,  
presentations,  
web page  
updates, emails

None of these  
plans have been  
communicated,  
yet

social  
networking

Poorly

It's a  
challenge  
with a small  
team





# How is your program currently using badges?

A certification  
gets a badge;  
1:1

We  
aren't.

We aren't,  
but plan  
to.

Badges are earned  
for passing exams,  
earning certs, and as  
part of a learning  
path (gamification of  
learning)

Our vendor is very  
much about  
promoting their  
brand over ours and  
other cert bodies

We LOVE our new  
digital badge program  
that rolled out with  
(our vendor) this past  
fall!



# How do or how might badges fit within your certification program?

Nicely

Very well if they  
are free or low  
cost

Marketing/  
promotion of  
skills

Extend to  
achievements

Verification  
of cert



# Future of badging?

We're considering  
blockchain  
participation/integration

Roll out for partner  
organizations who  
support the  
program

We're very skeptical  
about the value of  
badging – no  
employers are asking  
for them (still)

**Verification  
of cert**

Recognize SMEs  
and SME  
participation



# What are test takers and employers really looking for from your program?

Candidates want  
to get a job, this is  
a means to an end

Employers want  
more information  
on the value of  
certification

Verification/  
validation



# What steps, if any, is your program taking to be more flexible?

...our program is fairly flexible and is willing to try new workflows, technologies, etc., almost to a fault

Adding test delivery options

item development structural innovation

I don't see a need to be more flexible. Certification programs should be rigorous. No participation badges.

Changing our exam format



# What trade-offs/sacrifices do you expect to make to drive innovation in your program?

**My  
sanity**

Unless something changes, we may have to start sacrificing some of the integrity of the exam development process in order to speed up the process; otherwise, while the exams continue to be highly valid, they will be irrelevant in the current marketplace

**Cost**

I've definitely had to make some psychometric compromises to be agile and flexible in keeping our exams up to date



# What opportunities do you see for our industry?

So as long as we  
can keep up, the  
opportunities  
will be many.

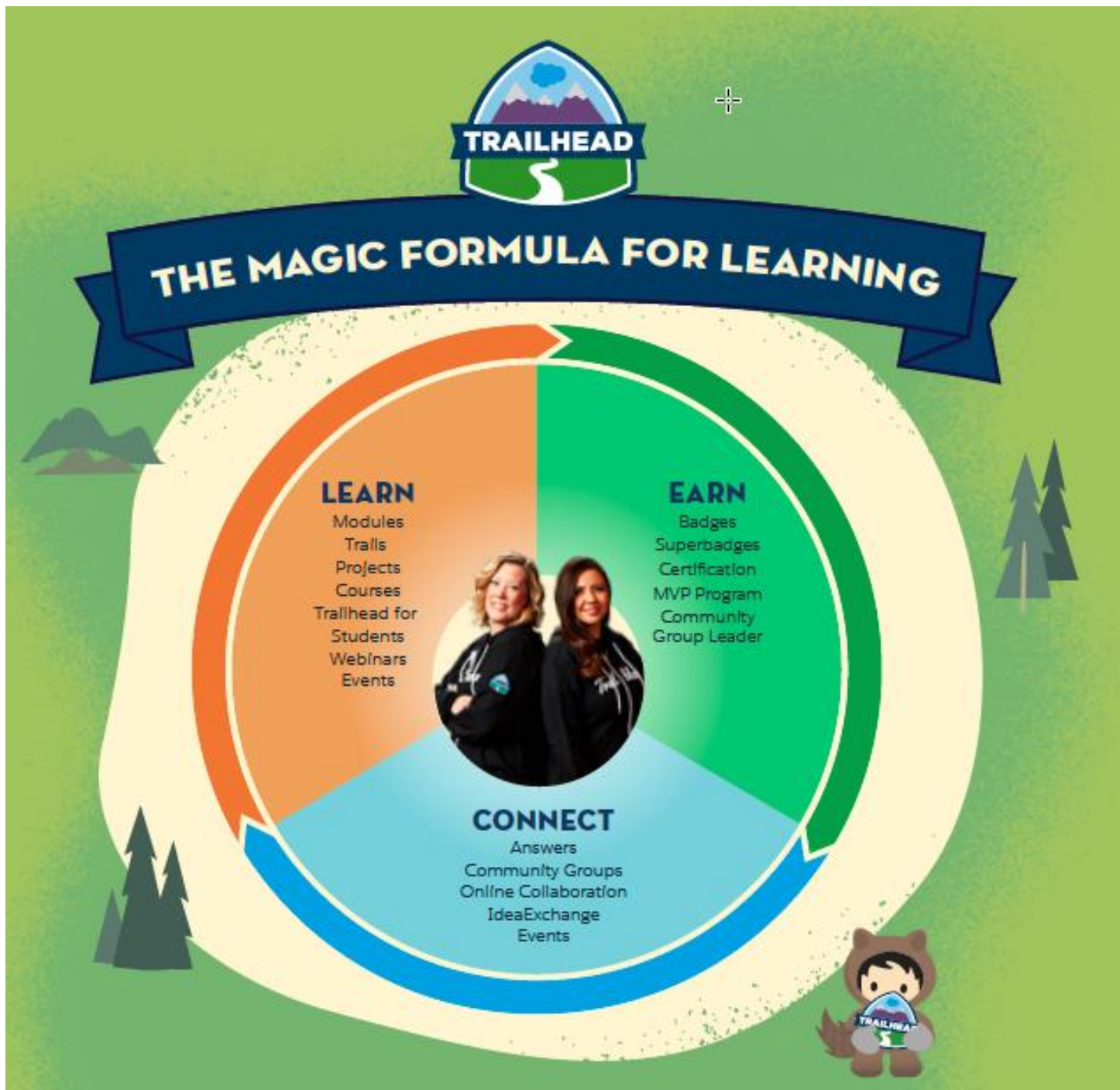
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alternate means to  
assessing  
competency

asynchronous item  
development and crowd  
sourcing









# Bringing Everyone Along in the Fourth Industrial Revolution



## Technology

Reduce bias in innovation and increase access to technology



## Workforce

Train all with the skills needed in the Fourth Industrial Revolution



## Education

Empower the future workforce

# What Our Customers Tell Us



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@Joy\_

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@chrischwarris

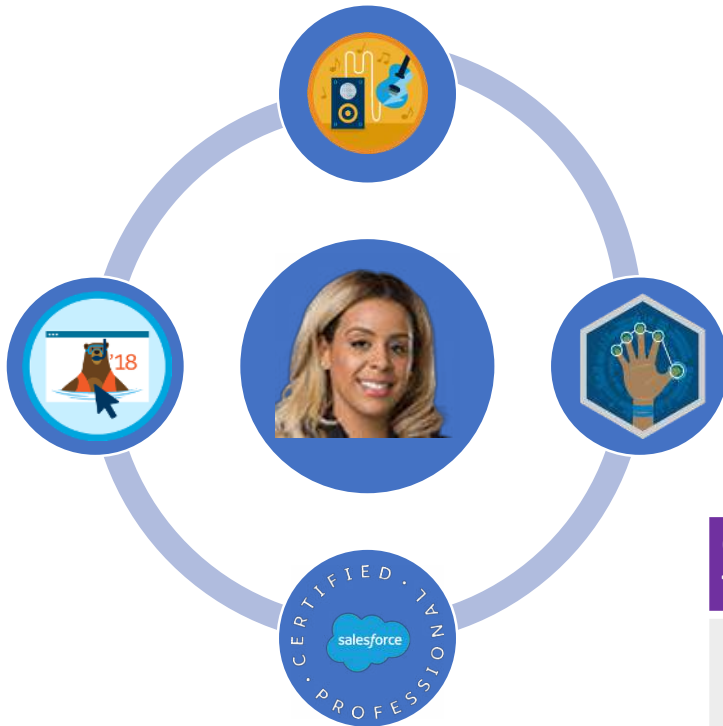
Follow

A year ago today I was at Papworth Hospital being wheeled down for 5.5 hours of open heart surgery. A year later I still carry the scars but I'm moving forward! In the last year I've hit 232 @trailhead badges, got Admin Certified and I'm building a new career!  
#ohana #Salesforce



# Badging and Credential Types

Building a Taxonomy That Builds and Rewards



Credential Type	Purpose	Format	Stakes
Badge	Learning	Text, Video, Simulation, Performance-based	Low
Superbadge	Learning+ Credentialing	Performance-based	Medium
Certification	Credentialing	Selected-response, Performance-based	High

# Trailhead + Certifications

## New users --

New users felt that Trailhead was fun and easy to use. More importantly, Trailhead was a way to help with learning for the cert, with more use cases to practice.

Some new users had problems identifying which Trails to use to find the right training.

## Employers--

Employers appreciated Trailhead for getting new hires up and running very quickly on Salesforce. Some required Trailhead badges within 30 days of employment and felt the skills acquired was easily extensible to other solutions. Other employers said that they internally use Trailhead for competition and gamification. Currently, employers felt that Trailhead lacked a recruiting element.



## Partners--

Similar to other groups, Partners liked Trailhead for the ease of use, the gamification and the community.

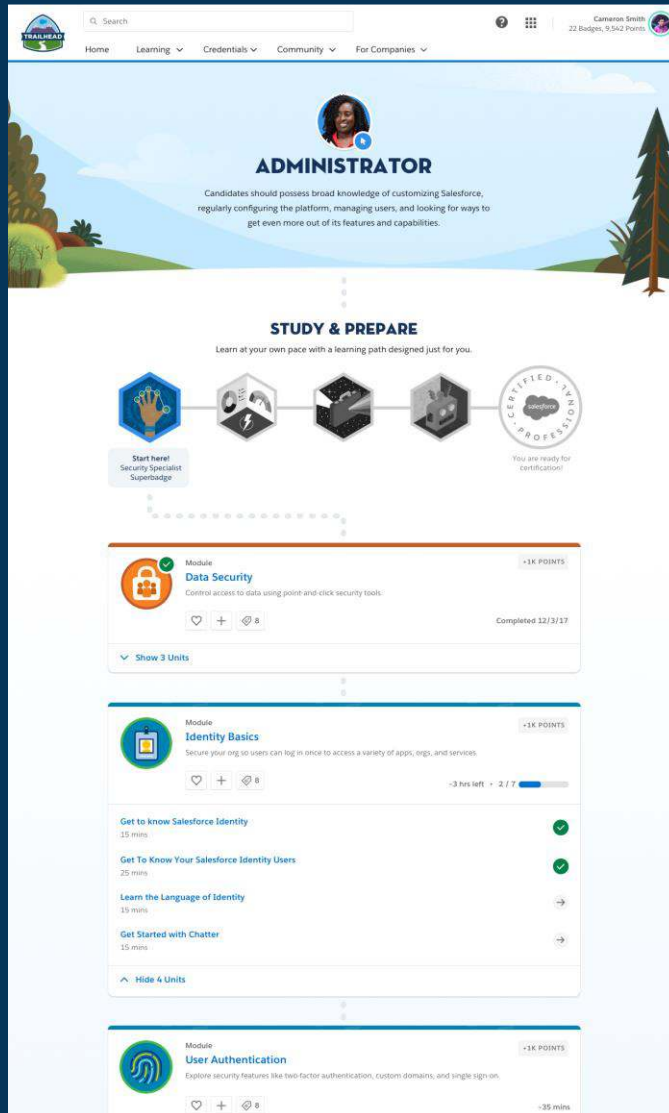
However, some partners felt that badges were “fluff” and were not rigorous enough.

## MVPS--

MVPS were all very positive about the Trailhead model and felt that Trailhead learning and HOC appropriately demonstrated skillsets. Only two MVPS held Superbadges.

One MVP felt that Trailhead should not be held as the industry standard for learning skills.

# What Our Customers and Audience Said



- **Positive about using Trailhead for role-level training** - Interviewees liked the idea of a guided role-based training using Trailhead and Hands on challenges.
- All believed Trailhead HOCs did a good job in demonstrating both time invested and skill levels within the “real-life” contexts.

“Exams have more clout, but Badges showcase experience”  
--New User

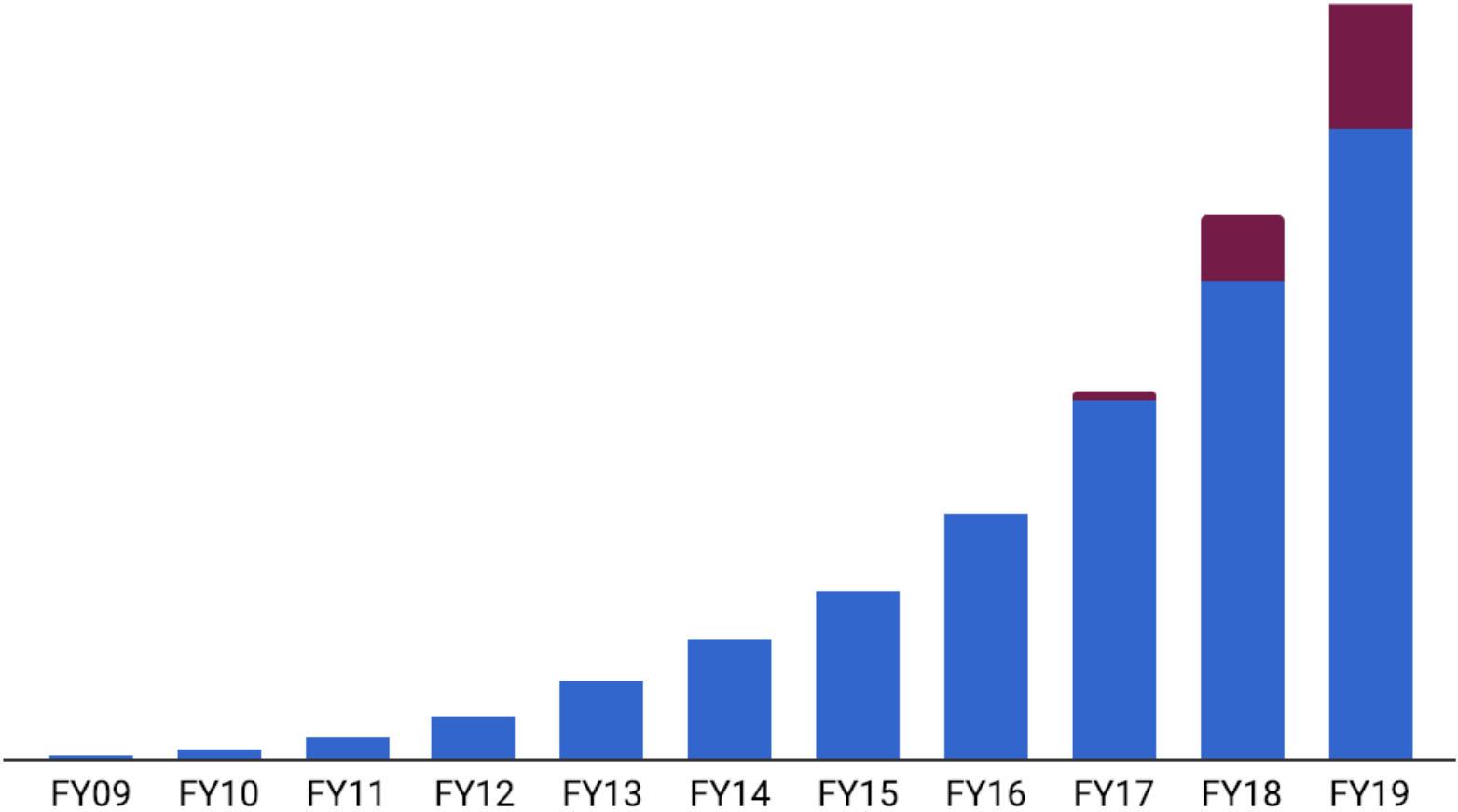
“I love Trailhead, but it’s hard to find the right trails to get ready for my cert.”  
--New User

# Proof Is in the Data

## Certification Historical Growth

■ Cumulative Superbadges
 ■ Cumulative Certifications

# of Credentials



# Q&A

