


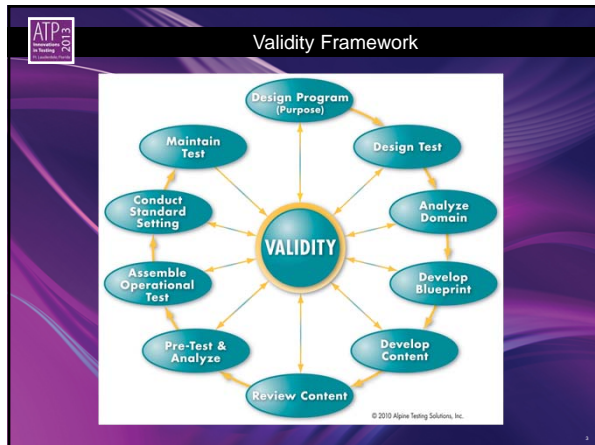
Examining the Validity of Assessments Administered in Multiple Languages and Translation for Global Certifications




Part 1

Examining the Validity of Assessments Administered in Multiple Languages


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Design Program (Purpose)

- Regions of use/administration
 - Consider language versions/dialects
- Necessity of common language
 - Are there technical terms that should not be translated?
- Availability/appropriateness of multiple languages
 - Incremental rollout for multiple languages
 - Demand, partnership programs, training materials, etc.
 - Exam maintenance costs and cycles for multiple languages
- Should mastery be demonstrated in one language over another?



Design Test

- Incorporate all relevant languages
- Availability of translated software applications, tools, etc.
- Does assessment in one language have an impact on understanding of material?
- Is it pragmatic to develop a translated test and calibrate it for a particular language?
 - How widely with the test be taken?
- Is it fair to have tests where all language versions are available to all candidates?



Analyze Domain

- Is there a single language for product implementation?
- Does the candidate need to be proficient in the initial language in order to be a qualified professional in the use of the technology?
- Do all candidates need to be proficient in all languages?
- Does language have an effect on candidate's ability to demonstrate proficiency?

ATP 2013 **Develop Blueprint**

- Is there different content required for different languages?
 - For example, the interface could be different if the product is in a double-byte language.
- Does competency in the primary language need to be assessed/evaluated?
- Should surveys be published in multiple languages to be more inclusive of all demographics?

ATP 2013 **Develop Content**

- Ensure that content is appropriate across all languages
- Be mindful that direct translations are not always completely appropriate (separate development by language?)
- Is there content that is language/culture specific?
- Should translators have test development expertise?
 - Engage SMEs with language skills or professional translators?
- Should translators have technology/content expertise?
- Incorporate cultural as well as language factors
 - Engaging immersed translators or expats

ATP 2013 **Review Content**

- Does the blueprint vary by language?
 - This should have been previously addressed.
- Strategies for translation review
 - Reverse translation, independent translation/review, number of reviews, process to resolve translation disputes, etc.
- Has everything translated equivalently?
- Is more content needed following reviews?
- Are there any areas where content is under-represented due to language?

ATP 2013 **Pre-Test & Analyze**

- Review effects of language in Beta testing
- Review Item Analysis by language and overall
 - Significant differences by language
 - Differences in distractor behavior by language
- Are there overall performance differences?
 - Was it possible for the same candidate to take the test in two different languages?
 - How do cultural differences around test preparation and test taking effect performance?

ATP 2013 **Assemble Operational Test**

- Considerations for different languages
 - Differing reading loads
 - Differing time limits/restrictions
- Blueprint representation across languages
- Assembly in dominant language with translations following, or separate assembly for each language

ATP 2013 **Conduct Standard Setting**

- Language considerations including stakeholders
 - # of representatives needed per language
- Ability of standard setting panel to read/review assembled assessment in all languages
- Should cuts be made on primary language or include all languages?
- Should there be multiple cuts?
- Should there be multiple panels?

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Maintain Test

- Maintenance scheduling decisions (candidate volume by language)
- Multiple technical reports
- Analyses by language of assessment
- Reports in differing languages for differing stakeholders

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Part 2

Translation for Global
Certifications

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Global Opportunities

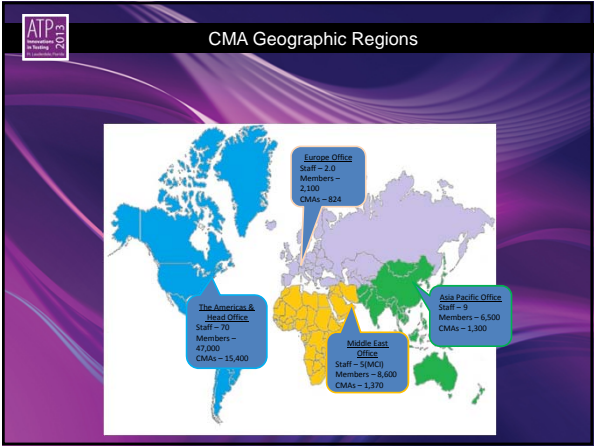
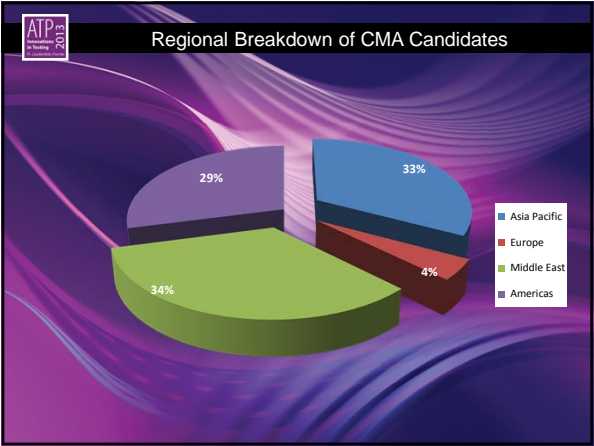


Why?
Fit the mission?
What do we offer?

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The Certified Management Accountant (CMA) Program

- Professional certification for accounting and finance professionals working inside organizations
- Validates mastery of planning, analysis, budgeting, performance measurement, cost management internal controls, corporate finance, and decision support
- Approximately 15,000 exams administered annually
- More than 17,000 active CMA candidates
- Traditionally United States based
- Experiencing rapid international growth



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Decision to Translate into Portuguese



- Without research
- Without data
- Without strategy
- Without success
- Lesson learned

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Identified Three Potential Markets China, Russia, Middle East





- Strategic Market Assessment
- Market Research
- Environmental Scan
- Surveys

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Case Studies – Different Outcomes

<p><u>Case Study # 1 – China</u></p> <p>Issue</p> <p>Potential/Opportunity</p> <p>Risk/Challenge</p> <p>Strategy</p> <p>Status</p>	<p><u>Case Study #2 – Russia</u></p> <p>Issue</p> <p>Potential/Opportunity</p> <p>Risk/Challenge</p> <p>Strategy</p> <p>Status</p>
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Case Study # 3 – Middle East

Issue

Potential/Opportunity

Risk/Challenge

Strategy

Status

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And the winner is:



China

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Case Studies – Different Outcomes

<p><u>Case Study #1 – China</u></p> <p>✓ Issue</p> <p>✓ Potential/Opportunity</p> <p>✓ Risk/Challenge</p> <p>✓ Strategy</p> <p>✓ Status</p>	<p><u>Case Study #2 – Russia</u></p> <p>YES NO</p> <p>– Issue</p> <p>– Potential/Opportunity</p> <p>– Risk/Challenge</p> <p>– Strategy</p> <p>– Status</p>
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Case Study # 3 – Middle East

✗ Issue

✗ Potential/Opportunity

✗ Risk/Challenge

✗ Strategy


✗ Status

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Time to Translate

English Exam → Chinese Exam


and more.....!



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Translation Involves

- Exam
- Glossary
- Content Specification
- Learning Outcomes
- Candidate Instructions
- Website
- Learning Materials/Review Courses
- Score reporting
- Customer Service



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Translation Requires

- Approvals
- Funding
- Staff Resources
- Translation Services
- Bilingual Staff/SME Consultant
- Regional Office/Local Representative
- Vendor capability



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It is important for a translation to convey the correct meaning....



Poor translation leads to an inferior exam and an unintended result!

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Translating the Exam

- Requires lead time
- Develop a bilingual glossary of key terms
- Identify qualified translator
- Identify qualified SME to review the translation
- Engage bilingual staff/SME consultants
- Prepare a project schedule identifying key deliverables and due dates


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The Results of Bad Translations


- On an Athi River highway:
TAKE NOTICE: When this sign is under water, this road is impassable.
- Hotel elevator, Paris:
Please leave your values at the front desk.
- Airline ticket office, Copenhagen:
We take your bags and send them in all directions.
- Athens hotel:
Visitors are expected to complain at the office between the hours of 9 and 11 A.M. daily.

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More Bad Translations



At the Great Wall



Wangfujing Street, Beijing

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How to Avoid Bad Translations

- Review by subject matter experts
- Ensure adequate time for final review
- Consult the bilingual glossary to ensure consistency
- Be aware of cultural differences

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Delivering the Exam

- Exam vendor's ability to deliver the exam in the local language
- Paper based testing vs. computer based testing



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Grading the Exam

- Multiple Choice items machine graded
- Constructive response/Essay type questions

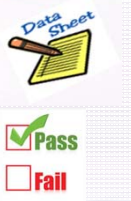
Require:

- Solutions in the local language
- Grading guides in the local language
- Fluent SME's to grade

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After the Exam

- Examine item statistics
- Identify "bad" questions
- Review the cut score
- Provide score reports
- Review the pass rate



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Conclusion

- Market demand
- Does translation makes sense from a business perspective?
- Translation involves more than translating your exam
- Quality is key
- Delivery options
- Grading

Thank You!

**Please Complete Your Evaluation
and Hand it to the Session
Coordinator.**